Dan Bernal President

Edward A. Chow, M.D. Commissioner

Susan Belinda Christian, J.D. Commissioner

Cecilia Chung Commissioner

Suzanne Giraudo ED.D Commissioner

Laurie Green, M.D.Commissioner

Tessie M. Guillermo Commissioner

HEALTH COMMISSION CITY AND COUNTY OF SAN FRANCISCO

London N. Breed Mayor Department of Public Health



Grant Colfax, MDDirector of Health

Mark Morewitz, M.S.W. Executive Secretary

TEL (415) 554-2666 FAX (415) 554-2665 Web Site:

http://www.sfdph.org

MINUTES

HEALTH COMMISSION MEETING
Tuesday August 18, 2020 3:00 p.m.
Remote Meeting via Webex Event

1) CALL TO ORDER

Present: Commissioner Dan Bernal President

Commissioner Edward A. Chow M.D. Commissioner Susan Belinda Christian, J.D. Commissioner Suzanne Giraudo, Ph.D Commissioner Laurie Green, MD

Excused: Commissioner Cecilia Chung

Commissioner Tessie Guillermo

The meeting was called to order at 3:03pm.

2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING OF AUGUST 4, 2020

<u>Action Taken</u>: The Health Commission unanimously approved the Health Commission

July 21, 2020 meeting minutes.

3) Grant Colfax, Director of Health, gave the report, which can be viewed at: http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp

Mayor London Breed details proposed City budget for COVID-19

On August 11, Mayor London N. Breed presented her budget proposal to continue the City's ongoing response to COVID-19 in the next fiscal year. The COVID-19 budget investments are part of the Mayor's two year budget proposal, which Mayor Breed announced on Friday, July 31, and which balances a \$1.5 billion deficit with a responsible use of reserves, preserving jobs and with minimal impact to City services.

In total, Mayor Breed's proposed budget allocates \$446.1 million to ensure the City has the financial resources to meet the citywide priorities set forth by the COVID-19 Command Center, the centralized emergency

operations center coordinating the response across City departments. The Mayor's budget assumes the City's General Fund will support \$93 million of that total amount, and that the remaining amount will be covered through a combination of FEMA reimbursement, state grants, and funding from the CARES Act. Additionally, the \$446.1 million in expenditures for COVID-19 are budgeted in only FY 2020-21 in the Mayor's proposed budget. If there is a significant surge in cases or the pandemic requires the current level of response after July 2021, additional funding will be required.

Mayor Breed's proposed budget includes funding to ensure the City is able to continue its comprehensive, data-driven, and public health-focused response to the ongoing health threats and economic challenges posed by the COVID-19 pandemic. This funding will be directed to four main categories: health operations; housing and shelter programs; food security and human services; and emergency communications and operations.

Health Operations

In total, the Mayor's budget allocates \$184.9 million for health operations. The Mayor's budget ensures there is adequate funding for COVID-19 testing, personal protective equipment, expanded capacity at hospitals and skilled nursing facilities, outbreak management, and contact tracing, among other expenses. The most significant health expense is testing at \$55.9 million, followed by citywide personal protective equipment at \$44.2 million. The health operations category also includes \$12.7 million for community outreach and engagement in priority neighborhoods, congregate settings, and communities at high risk of exposure.

Housing and Shelter Programs

The proposed budget includes investments to address the needs of San Francisco's unsheltered residents in the COVID-19 environment with shelter, food, and medical care. The budget provides \$182.9 million for housing and shelter programs, including hotel rooms for vulnerable individuals without access to housing to safely shelter-in-place or recover from COVID-19.

Food Security and Human Services

Throughout COVID-19, addressing food insecurity has remained one of Mayor Breed's and the City's top priorities. The Mayor's proposed budget includes \$45.8 million in new expenditures for food programs. The budget also includes \$16 million to continue the City's expansion of the Pit Stop program.

Emergency Communications and Operations

In total, the Mayor's proposed budget allocates \$16.5 million for emergency communications and operations. The proposed budget includes \$12.9 million for staffing and operations at the City's COVID Command Center, including \$3.6 million in funding for multi-lingual communications, outreach, and education during the COVID-19 pandemic.

Budget Timeline

Mayor Breed's proposed budget is now before the Budget and Finance Committee, after which it will go before the full Board of Supervisors. Following approval by the Board of Supervisors, the budget for FY 2020-21 and 2021-22 will go to the Mayor for her signature and final adoption by October 1, 2020.

San Francisco COVID-19 data affected by statewide delays; continuing pause on reopening

Today, there are over 8,300 San Francisco residents with confirmed cases of COVID-19. And, sadly, a total of 69 San Franciscans have died. The San Francisco Department of Public Health (DPH) sends our condolences to their loved ones.

The key indicators of COVID-19 activity in San Francisco show that a surge of cases and hospitalizations is under way, and it must be brought under control before reopening can continue. As a result, the City is extending the pause on the reopening that began on June 29.

On August 6, the City and County of San Francisco announced local data reporting impacts due to system delays at the California Department of Public Health's (CDPH) electronic disease reporting system, known as the California Reportable Disease Information Exchange or CalREDIE. The CDPH recently discovered an underreporting of COVID-19 tests and cases due to technology issues with this electronic laboratory reporting system which transfers testing data and case reports to counties across the state.

The CDPH is directing all laboratories to report their positive results directly to county health departments until this issue is resolved. San Francisco had already issued a Health Order in March directing all laboratories conducting COVID-19 diagnostic tests on San Francisco residents or in San Francisco to report COVID-19 test results – positive, negative and inconclusive – to the San Francisco Department of Public Health (SFDPH).

The City will pause providing updated data on testing, cases, contact tracing metrics and associated Key Public Health Indicators until the statewide issue is resolved. While the Key Public Health Indicators will be paused, all data and dashboards on San Francisco's COVID-19 Data Tracker will continue to update. The data tracker will note that tests and cases are currently underreported. At this time, San Francisco officials cannot estimate a timeframe for resumption.

It is important to note that these data issues are interrupting the transmission of information to health departments, not to patients. People tested for COVID-19 are continuing to receive their laboratory results. Those who are informed that they are positive for COVID-19 should consult their healthcare provider, isolate and alert their close contacts that they have been exposed. Both the individual and close contacts should quarantine in accordance with the recently updated SFDPH directives on Isolation and Quarantine.

It is more important than ever that residents do everything they can to slow the transmission of the virus, by:

- Wearing face coverings
- Washing hands frequently
- Avoiding crowds
- Staying home as much as possible
- Maintaining at least 6 feet of distance from others when you leave the house

Mayor London Breed Announces Plan to Create Behavioral Health Street Crisis Response Team

On August 11, Mayor London N. Breed announced a plan to create a Street Crisis Response Team pilot program, which would begin the effort to fundamentally change the way San Francisco responds to 911 and 311 calls regarding behavioral health emergencies, involving mental health and substance use. The goal for this new team is to provide an appropriate non-law enforcement response to behavioral health emergencies in San Francisco and divert individuals in crisis away from emergency rooms and criminal justice settings into behavioral health treatment facilities.

The Street Crisis Response Team pilot program is part of the first phase of implementation of Mental Health SF, the City's strategic framework for improving the behavioral health response to people experiencing homelessness. In addition to funding the Street Crisis Response Team, Mayor Breed's proposed budget includes funding to establish an Office of Coordinated Care within the Department of Public Health, increasing behavioral health bed capacity to reduce wait times to access treatment beds, and expanding service hours at the Behavioral Health Access Center.

The Street Crisis Response Team will be a collaboration between the San Francisco Department of Public Health and the San Francisco Fire Department and will provide appropriate clinical interventions and care coordination for people who experience behavioral health crises on the streets of San Francisco. Each team will include a community paramedic from the Fire Department, and a behavioral health clinician and behavioral health peer from the Department of Public Health. The team will be dispatched to address calls for

service by both the 911 and 311 call centers. In addition, individuals can be connected to additional services and would be supported by DPH to engage in these services and to ensure follow-up care is coordinated.

Through pairing behavioral health specialists and medical professionals, the Street Crisis Response Team can begin to respond to some of the calls to which the San Francisco Police Department would otherwise respond. These include suicide or self-harm calls and calls for assistance to people who are presenting as disoriented, or who have other symptoms of intoxication or psychosis.

The service model for the Street Crisis Response Team is unique in the incorporation of peer support workers with lived experience of homelessness, mental illness, and/or substance use disorder. Peer support workers are people who have been successful in the recovery process and are skilled to help others experiencing similar situations. This team will coordinate with the Department of Public Health's Street Medicine team, the Department of Homelessness and Supportive Housing's Homeless Outreach Team, and the Fire Department's EMS-6 team.

San Francisco encourages people to take protective actions to stay safe during heat advisories

On August 15, the National Weather Service (NWS) issued a Heat Advisory for San Francisco with temperatures forecast in the upper 80s Friday and low to mid 80s on Saturday.

Even during heat waves, we must continue to protect ourselves and our community from COVID-19. The Department of Public Health (DPH), Department of Emergency Management, and other City agencies are encouraging people to stay cool and hydrated, while continuing COVID-19 health and safety precautions. The public is encouraged to stay home when possible. If it feels too warm indoors, seek cooler temperatures in shaded, outdoor areas while keeping at least six feet away from people not in your household.

In response to the elevated temperature, DPH's Street Medicine Team and Department of Homelessness and Supportive Housing's Homeless Outreach Team provided guidance on how to stay safe during extreme heat, distributing bottled water, and conducted wellness checks with vulnerable populations, including people who are experiencing homelessness. City agencies continue closely monitoring temperatures and are asking residents to frequently check on their family, friends and neighbors if they know they have health concerns. In addition to sharing heat safety tips, City officials are reminding the public that window, water and pet safety are equally as important.

COVID-19 Safety During Elevated Temperatures

- Always wear a face covering when outside if you are not eating and drinking to protect yourself and others.
- Avoid gathering with people from outside your household
- Avoid sharing food or drinks, or touching shared objects

Heat Safety

- Stay cool
 - Stay out of the sun and keep window blinds and shades closed
 - o Limit outdoor activities, wear light-colored clothing
 - Avoid strenuous activity
- Stay hydrated
 - Drink enough water and avoid alcoholic and caffeinated beverages, which can promote dehydration
- Stay connected
 - Call to check on neighbors, friends, and relatives, especially older adults and those with disabilities and access and functional needs

 Sign up for ALERTSF by texting your zip code to 888-777 to stay informed and receive emergency alerts

Window Safety

- Make sure there are appropriate safeguards when there is an open window to keep toddlers and small children safe
- Fly screens are not enough to prevent window fall

Water Safety

• Make sure there is close supervision when there are factors that influence drowning risks around you, especially for toddlers

Interns graduate from Chinatown Public Health Center Nutrition Services' Teen HEAL internship program On August 14, Chinatown Public Health Center (CPHC) Nutrition Services, in partnership with Chinatown YMCA, sponsored the 2019-2020 Teen Healthy Eating & Active Living (HEAL) virtual graduation and 2020-2021 new intern induction ceremony. The Teen HEAL Internship is a program designed to empower teens to improve their nutritional and physical well-beings as well as becoming ambassadors in teaching their peers how to live healthy lives. High school interns received biweekly trainings from October 2019 to June 2020 and sponsored Teen HEAL clubs in their respective high schools to impact their peers' eating habits. The interns completed a 54-page 2019-2020 Teen HEAL Yearbook with their champion stories reflecting their self-growth throughout their time with Teen HEAL and recipes that they modified to display both their understanding of making healthy substitutes and creativity with different flavors, along with a reflection of the self-growth they have experienced as a result of the program.

During the ceremony, 13 interns graduated from the program and 15 new interns were indicted. The CPHC leadership team, along with Dr. Shelley Fung-Yeung, UCSF Clinical associate professor, Dr. Joseph Woo, Asian American Medical Group President, and celebrity chef Martin Yan, congratulated the interns on their achievements, encouraged them to continue to eat right and practice what they have learned in college, and encourage them to continue to persevere despite the COVID-19 pandemic.

DPH in the News

AP, Aug 16 2020, Coronavirus hasn't devastated the homeless as many feared https://www.startribune.com/coronavirus-hasn-t-devastated-the-homeless-as-many-feared/572131512/

KTVU, Aug 16 2020, SF Supervisors committee examines school district's fall plan as distance learning resumes Monday

https://www.ktvu.com/news/sf-supervisors-committee-examines-school-districts-fall-plan-as-distance-learning-resumes-monday

KTVU, Aug 16 2020, San Francisco's opioid crisis explodes amid COVID-19 pandemic https://www.ktvu.com/news/san-franciscos-opioid-crisis-exploding-amid-covid-19-pandemic

ABC, Aug 14 2020, First COVID-19 vaccine trial volunteers describe experience, symptoms https://abc11.com/health/covid-19-vaccine-trial-volunteers-describe-experience-symptoms/6370494/

ABC, Aug 13 2020, Here's what we know about Bay Area's 1st coronavirus vaccine trial https://abc7news.com/health/exclusive-bay-areas-1st-covid-19-vaccine-trial-to-start-soon/6368105/

Mercury News, Aug 13 2020, Bay Area volunteers can now sign up for large coronavirus vaccine trials https://www.mercurynews.com/2020/08/13/bay-area-volunteers-can-now-sign-up-for-large-coronavirus-vaccine-trials/

SF Chronicle, Aug 12 2020. Bay Area joins two major coronavirus vaccine trials https://www.sfchronicle.com/bayarea/article/Bay-Area-joins-two-major-coronavirus-vaccine-15479950.php

SF Examiner, Aug 11 2020, Street Crisis Response Team' to response to behavioral health calls https://www.sfexaminer.com/news/street-crisis-response-team-to-respond-to-behavioral-health-calls/

WIRED, Aug 11 2020, San Francisco was uniquely prepared for COVID-19 https://www.wired.com/story/san-francisco-uniquely-prepared-covid-19/

Mission Local, Aug 10 2020, It's taking a week for contact tracers to reach COVID-19 patients. This 'negates the point of contact tracing.'

https://missionlocal.org/2020/08/covid-san-francisco-contact-tracing/

WA Examiner, Aug 9 2020, Virus response hampered by ignorance about outbreak origins https://www.washingtonexaminer.com/news/virus-response-hampered-by-ignorance-about-outbreak-origins

CNBC, Aug 8 2020, How San Francisco succeeded more than other U.S. cities in fighting the coronavirus https://www.cnbc.com/2020/08/08/how-san-francisco-beat-other-us-cities-in-fighting-the-coronavirus.html

SF Chronicle, Aug 7 2020, Defund the police? Debate rages at SF General Hospital over use of sheriff's deputies https://www.sfchronicle.com/health/article/Defund-the-police-Debate-rages-at-SF-General-15465734.php#photo-19780296

Mission Local, Aug 6 2020, With COVID-19 cases at a high alert level, blocking off Valencia Street went forward and, some say, became a street fair

https://missionlocal.org/2020/08/with-covid-19-cases-at-a-high-alert-level-blocking-off-valencia-street-went-forward-and-some-say-became-a-street-fair/

WIRED, Aug 6 2020, The US is disastrously behind in COVID-19 testing. Again. https://www.wired.com/story/the-us-is-disastrously-behind-in-covid-19-testing-again/

SF Chronicle, Aug 5 2020, A roof, a bed and a meth lab — security and drama at a SoMa homeless motel https://www.sfchronicle.com/bayarea/philmatier/article/A-roof-a-bed-and-a-meth-lab-security-and-15459094.php

SF Gate, Aug 5 2020, Why does SF's Chinatown have low COVID-19 case rates? It's complicated https://sfbayca.com/2020/08/05/covid-19-update-state-data-issue-leads-to-case-undercount-contra-costa-records-27-deaths-in-eight-days-san-mateo-county-gets-tough-with-mask-fines/

Public Press, Aug 4 2020, Contact Tracers Prioritize Timely, Culturally Competent Calls as Coronavirus Surges https://sfpublicpress.org/contact-tracers-prioritize-timely-culturally-competent-calls-as-coronavirus-surges/

Commissioner Comments:

Commissioner Giraudo asked for information regarding the estimated start time for the launch of the expanded Street Crisis Team. Dr. Colfax stated that the estimated start time will be in the fall. Commissioner Chow requested that the Commission be notified when the program starts.

4) COVID-19 UPDATE

Grant Colfax, MD, DPH Director of Health, presented the item.

Public Comment:

Noel Danenberg, hairdresser in San Francisco, stated that hairdressers are regulated by the state and firmly believes that with the correct precautions, there can be no COVID-19 spread at these businesses. She noted that many hair salons are going out of business due to their inability to reopen.

Shiria, Director of the Native American Cultural District, asked if the COVID-19 data for Native Americans includes those individuals who chose "Native American" and "Other." She asked if there are proposed cuts to services targeting Native Americans.

Craig Rossler stated that his wife owns a hair salon and urged San Francisco to rethink its policy regard hair salons. He noted that CDC studies show that symptomatic hairdressers wearing appropriate PPE prevented COVID-19 spread to their clients.

Commissioner Comments:

Commissioner Bernal asked if the COVID-19 R value in San Francisco is following the trend of neighboring counties. Dr. Colfax stated that the R value of neighboring counties is lower, possibly because San Francisco is one of the densest cities in the country.

Commissioner Bernal asked if the DPH strategy to adapt testing programs in neighborhoods with higher prevalence is expected to result in higher positive tests. Dr. Colfax stated that more time and data is needed to understand the situation. He added that if the strategies are more precise, then they may result in higher positivity rate in these neighborhoods. The DPH will continue to review the R value, test positivity rate, and contact tracing positivity rate.

Commissioner Bernal asked for an update on the difference in obtaining lab results from the DPH and private labs. Dr. Colfax stated that private labs' test results vary between 2-2.8 days; the DPH lab is able to give results in 24-48 hours.

Commissioner Giraudo asked for information to help give context to the rise in the COVID-19 positivity rate for children. Dr. Colfax stated that this increase is likely due to children living in intergenerational housing situations in which adult members may also be infected. He added that after months of sheltering in place, some children are now interacting with others outside of their homes at a higher rate.

Commissioner Giraudo asked if there is COVID-19 positivity rate increase in local daycare centers. Dr. Colfax stated that he is not aware of an increase in rates of COVID-19 at childcare facilities.

Commissioner Chow asked when the CCSF COVID-19 data will be aligned with the state data. Dr. Colfax stated that the issues with state COVID-19 data should be resolved within the week.

Commissioner Chow asked if the DPH has developed guidance on when it will be best for individuals to get flu shots. Dr. Hali Hammer, San Francisco Health Network Ambulatory Care Director, stated that the DPH is working closely with UCSF to develop its flu vaccine strategies which are intended to remove as many barriers as possible. Commissioner Chow asked that the Commission be updated when these strategies are finalized.

Commissioner Chow asked for an update on the DPH position on school openings. Dr. Colfax stated that Dr. Tomas Aragon, DPH Health Officer, is drafting a letter regarding school planning strategies. The DPH is monitoring school opening and best practices around the nation to ensure the environment for opening schools is as safe as possible.

Commissioner Green asked if there are plans to offer flu shots at COVID-19 testing centers. Dr. Horton stated that the Network is considering the logistics of offering flu vaccines at COVID-19 testing centers.

Commissioner Green asked for information regarding changes in length of COVID-19 related hospital stays. Dr. Colfax stated that length of COVID-19 related hospital stays were decreasing in May and June and have begun to increase again.

Commissioner Christian asked if the DPH is developing strategies to address higher rates of homes with essential workers who are People of Color, especially those who are Latinx and Black/African American. Dr. Colfax stated that the DPH intends to develop strategies to address these disparities.

Commissioner Christian asked if there are protocols for Residential Care Facilities for the Elderly (RCFE). Dr. Colfax stated that the DPH has a team working with RCFE facilities to provide information and guidance. The DPH also provides contact tracing services if a resident of these facilities tests positive for COVID-19.

Commissioner Bernal asked for more information regarding the 20% of COVID-19 Sexual Orientation and Gender Data that is unknown. Dr. Colfax stated that a number of non-DPH COVID-19 testing sites did not collect this information.

5) GENERAL PUBLIC COMMENT

Liz Worcester stated that she is concerned that churches are not given permission to open, yet restaurants have been given permission for outdoor seating for more than 12 people. She noted that religious institutions have many more restrictions and she has not been given answers regarding these discrepancies. She feels the religious community has not been treated fairly.

Denise Winters, Organic Beauty, requested that cosmetology be taken off the high risk list. She noted that data shows that these types of businesses are not a vector for contamination.

6) DPH PATIENT RATES ORDINANACE UPDATE

Greg Wagner, DPH Chief Operating Officer, presented the update.

Commissioner Comments:

Commissioner Chow noted that that on page 2 of the ordinance, the numbers 9 and 6 are transposed for Medical/Surgical in the 20-21 column. Mr. Wagner stated that he would ensure that error is corrected.

Action taken: The Health Commission unanimously approved the updates to DPH Patient rates.

7) LAGUNA HONDA HOSPITAL AND REHABILITATION CENTER GIFT FUND BUDGET FY2020-21

William Frazier, LHH Gift Fund Program Manager, presented the item.

Dr. Colfax expressed deep appreciation for the effective COVID-19 prevention and response work the LHH staff do each day. He noted that there have been no COVID-19 related deaths at LHH. He also stated that LHH Gift Fund helps provide needed support for LHH residents

Commissioner Comments:

Commissioner Bernal thanked Mr. Frazier for the presentation of this item and acknowledged that LHH continues to be a national model for effective COVID-19 prevention and response.

Action taken: The Health Commission unanimously approved the FY2020-21 Gift Fund budget.

8) EMERGENCY MEDICAL SERVICES AGENCY UPDATE

James Duren, Director and John Brown, MD, Medical Director, presented the item.

Commissioner Comments:

Commissioner Chow noted he continues to be impressed with the CADDIE project and looks forward to future project data and analysis. He requested that a future EMS presentation information on response times since this metric has historically been of interest to the public. Mr. Duran stated that new response time dashboards will be introduced in early 2021. Commissioner Chow suggested that Commissioner Bernal consider instituting regular reporting of the new dashboard to the Community and Public Health Committee.

9) RESOLUTION HONORING MARIA X MARTINEZ

Hali Hammer, MD, San Francisco Health Network Director of Ambulatory Care, presented the item. She spoke about the incredible contributions that Ms. Martinez made during her tenure at the DPH.

Commissioner Comments:

Commissioner Bernal noted that Ms. Martinez has left a deep and strong legacy through her leadership at the DPH.

Action taken: The Health Commission unanimously approved the resolution. (see attachment)

10) WHOLE PERSON CARE UPDATE

Hali Hammer, MD, San Francisco Health Network Director of Ambulatory Care; Amber Reed, Whole Person Care Acting Director; and Barry Zevin, MD, Medical Director, Whole Person Care Integrated Care: Street Medicine, Shelter Health, and Urgent Care, presented the item.

Commissioner Comments:

Commissioner Christian asked for information regarding expanding the number of people in Whole Person Care. Ms. Reed stated that the original project was a pilot program for 237 people to determine what it takes to adequately support and care for this population. The intent moving forward is for the initiative to meet the needs of all those in this high-need population.

Commissioner Chow asked for more information regarding the next steps in the program expansion to include more than the original 237 people. Dr. Hammer stated that Whole Person Integrated Care is a constellation of existing clinical programs that have been brought together in one organizational structure, using EPIC as its data tool. She added that all people experiencing homelessness are included in this target population.

11) OTHER BUSINESS:

This item was not discussed.

12) CLOSED SESSION:

- A) Public comments on all matters pertaining to the closed session
- B) <u>Vote on whether to hold a closed session (San Francisco Administrative Code Section</u>
 67.11) and to invoke the attorney-client privilege (San Francisco Administrative Code Section
 67.10 (d)
- C). <u>Closed Session pursuant to Cal. Government Code Sections 54957(b) and S.F. Adm. Code Sec.</u> 67.10(d):

PUBLIC EMPLOYEE PERFORMANCE EVALUATION: HEALTH COMMISSION EXECUTIVE

SECRETARY-MARK MOREWITZ

D) <u>Reconvene in Open Session:</u> Motions and vote on whether to disclose any or all of the closed session discussions, San Francisco Administrative Code Section 67.12(a)

<u>Action Taken</u>: The Commission unanimously voted not to disclose information discussed in closed session

13) ADJOURNMENT

The meeting was adjourned at 6:44pm.

HEALTH COMMISSION CITY AND COUNTY OF SAN FRANCISCO Resolution No. 20-10

HONORING MARIA X MARTINEZ

WHEREAS, Maria X Martinez served the City and County of San Francisco as a devoted San Francisco Department of Public Health (DPH) staff member and leader for 23 years; and

WHEREAS, During Ms. Martinez's tenure with the DPH, she served in the following leadership roles: Deputy Director of Community Programs, senior staff to the Director of Health, Chief Integrity Officer, and Director of Whole Person Care; and

WHEREAS, the highlight of Ms. Martinez's career at the DPH was her role as Director of Whole Person Care, a project that aims to improve outcomes for adults experiencing homelessness in San Francisco through enhanced care coordination. Maria solidified interagency partnerships among DPH, the Department of Homelessness and Supportive Housing and the Human Services Agency, bringing these city departments together to work in ways they previously had not; and

WHEREAS, Under Ms. Martinez's leadership and vision, San Francisco adopted a population-based approach to providing holistic health, housing, and human services to vulnerable adults experiencing homelessness. The Shared Priority project she helped develop piloted citywide care coordination and interagency data sharing to identify and problem-solve system barriers and create street-to-home plans with a "whatever it takes" approach; and

WHEREAS, Outside of her work with DPH, Ms. Martinez helped build public-private coalitions, regional and community-based initiatives, and public policies. For the past 15 years, Maria was an active board member of the Chicana Latina Foundation, where she developed a leadership institute for scholarship recipients; and

WHEREAS, Maria X Martinez died on July 15, 2020 surrounded by a loving circle of close family and friends.

NOW, THEREFORE, BE IT RESOLVED, that the San Francisco Health Commission honors Maria X Martinez for her lifelong commitment and dedication to improving the lives of others through her invaluable public service, her enormous compassion for others, and her thoughtful leadership.

FURTHER RESOLVED, that the San Francisco Health Commission conveys it heartfelt condolences to Ms. Martinez's daughter Paloma, and other family, friends, and colleagues.

I hereby certify that the San Francisco Health Commission at its meeting of August 18, 2020 adopted the foregoing resolution.

Mark Morewitz, MSW	